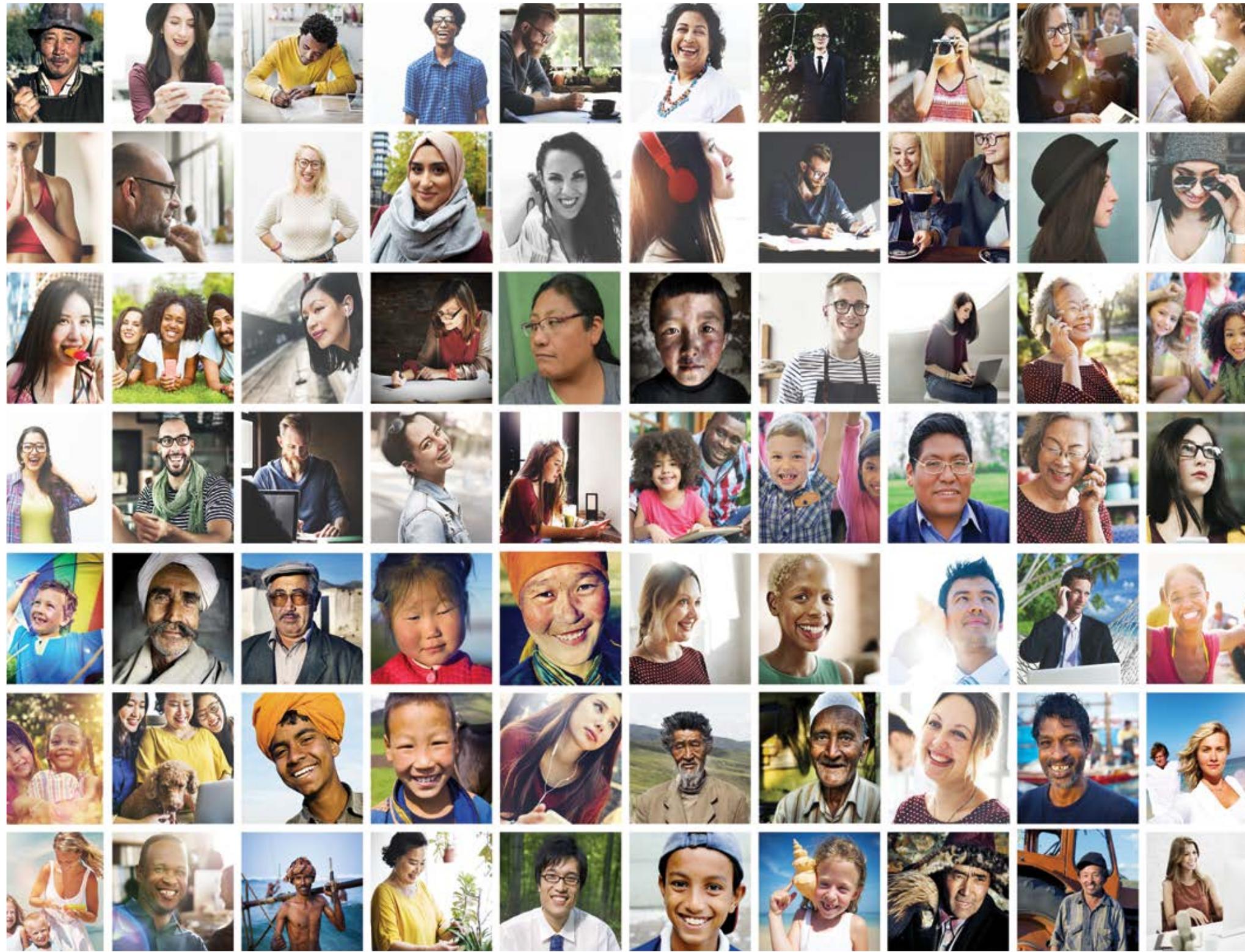


# WHAT IF?

HOW ST. MICHAEL'S HOSPITAL IS REINVENTING  
THE PATIENT CARE EXPERIENCE.





**RESEARCH TELLS US THAT 70 PERCENT OF CANADIANS FEEL FRUSTRATED, CONFUSED, UNINVOLVED AND ANXIOUS DURING THEIR HEALTH-CARE EXPERIENCE.**

**WHAT IF WE COULD CHANGE ALL THAT?**

**WE ARE.**

St. Michael's Hospital is doing the unprecedented. It is reinventing Canada's patient care experience.

That's because when people think of their health-care experience, they think of long wait times, hallway medicine, harsh lighting, cold rooms and bad food. They think of getting moved from appointment to appointment and having to tell their stories over and over again. They think of getting lost in a confusing system and being treated like a number, without respect for their dignity.

Most Canadians think the system needs an overhaul. We don't disagree. So we're creating – along with our patients, their families and our community of supporters – the new face of health care.

This year's annual report is a look back at what was and a glimpse into what will be. You'll see how much we've accomplished, a testament to the steadfast support from our hospital leadership and staff, our tireless volunteers and, above all, our remarkable and growing donor community.

We are deeply grateful to you all.

**WHAT IF MULTIPLE  
SCLEROSIS PATIENTS  
COULD GET ALL  
THEIR CARE IN  
ONE SPOT?**

## AT ST. MICHAEL'S, THEY ARE.

Thanks to our relentless donors and campaign chair John Barford, we have reached our \$42 million goal for the BARLO MS Centre. Construction is nearly complete and the BARLO MS Centre is set to open with 30,000 square feet of state-of-the-art medical facilities on the top two floors of the Peter Gilgan Patient Care Tower. We have built not just an amazing facility but an incredible team of clinicians and researchers.

The centre features advanced clinical areas where patients with multiple sclerosis (MS) will be treated by our entire multidisciplinary team, an infusion innovation centre, an independent living lab, a gymnasium and more.

Most importantly, the centre offers what patients need most: integrated care that is seamlessly coordinated.

Neurologists, nurses, social workers, neuropsychologists, physio and occupational therapists and other professionals will provide care for the patient's body, mind and life.

That means patients – many of whom have mobility issues – won't have to go to different sites. It means a patient's entire medical team knows their file and regularly consults on their progress. It means patients can participate in research that spurs more insights into this intractable disease and leads to breakthroughs that will help the 2.8 million people living with MS throughout the world. And it means we may just do the inconceivable: stop MS in its tracks.

Research, care and education – it all happens in a stunning space that is bright, modern and comforting. That's world-class care. That's a new patient care experience.



## THANK YOU TO OUR BARLO MS CENTRE CABINET

### CHAIR

JOHN BARFORD

### MEMBERS

GREG BELTON

LISA FRUITMAN

PAT MENELEY

DR. JIWON OH

DR. ORI ROTSTEIN

TOM WOODS

THE WORLD-LEADING  
**BARLO**  
MS CENTRE

**WHAT IF WE  
BROUGHT BRAIN  
AND HEART CARE  
TOGETHER?**

## IT'S HAPPENING.

After all, brain, heart and vascular diseases are not separate disorders. They're interconnected. So the usual siloed treatment approach doesn't make sense. And it limits the innovation that drives continuous improvements in care.

Now, thanks to The Schroeder BRAIN&HEART Centre, St. Michael's renowned teams of neuro, cardiac and vascular surgeons, interventional cardiologists and radiologists are collaborating to devise new ways of providing care for patients facing the toughest brain and heart challenges. And thanks to our donors and campaign co-chairs Michael Norris, Tim Price and Gillian Riley, we've reached 80 percent of our \$42 million goal. Now we're gearing up for Angel Ball, our fundraising gala that will support The Schroeder BRAIN&HEART Centre.

Construction of The Schroeder BRAIN&HEART Centre is well underway. This past year, we opened two cutting-edge catheterization labs, one of which was used to treat COVID-19 patients, and established the Schroeder Institute for Cardiac and Aortic Surgery in order to design new care pathways and train surgical fellows in open, endovascular and hybrid techniques. We are recruiting rising-star surgeon-scientists in structural and valve intervention and in advanced neurovascular interventions, including robotics. That's enabling our medical teams to give patients treatment they otherwise wouldn't have – and helping them to recover more quickly, with less pain and less time spent in hospital.

Thanks to our donors, we are forging an exciting new frontier in integrated and precision medicine for the brain and heart. It seems simple, but in reality, it's a revolutionary model of care. And it's only happening at St. Michael's.



## THANK TO YOU OUR BRAIN&HEART CENTRE CABINET

### Co-CHAIRS

MICHAEL NORRIS

TIM PRICE

GILLIAN RILEY

### MEMBERS

LLOYD BARBARA

DR. ANTHONY GRAHAM

DR. ROBERT J. HOWARD

JOHN MANNING

BARRY McINERNEY

DR. ORI ROTSTEIN

**WHAT IF THE NICU  
WERE DESIGNED TO  
HEAL SICK BABIES  
FASTER?**

## AT ST. MICHAEL'S, IT WILL BE.

Bringing a new life into the world can be the greatest joy. But it can also be scary and stressful when the unexpected happens during a pregnancy or delivery. Fortunately, St. Michael's leading experts handle the most complex maternal- and neonatal-care cases. And we have a community of compassionate donors and an equally compassionate campaign chair, Dan Sullivan, and cabinet, who believe that every baby deserves the best possible start in life.

That's why our donors are helping us build a larger, technologically advanced maternity ward – with obstetrics and gynecology, a NICU and a recovery unit, all on one floor. The goal is to keep moms and babies together because that results in less infection, more weight gain and better cognitive development down the road.

The design is based on FICARE (Family Integrated Care), the gold standard that has parents working alongside nurses in the NICU to care for their sick babies. It's driven by sound research that shows how family support improves the odds of a better and quicker recovery.

This past year, we passed the halfway milestone in our \$10 million campaign, with \$6 million raised.

Thanks to our donors, we aren't just designing a nicer, more up-to-date space, we are fundamentally redesigning the ways babies are cared for.



## THANK YOU TO OUR NICU AND MATERNAL CARE CABINET

### CHAIR

DANIEL F. SULLIVAN

### MEMBERS

LUCY BOGUSKI

DR. DOUG CAMPBELL

DR. ROBERT J. HOWARD

JANE HUMPHREYS

SHAWN McREYNOLDS

DR. FILOMENA MEFFE

SHERRI NELDNER

KERRY O'REILLY WILKS

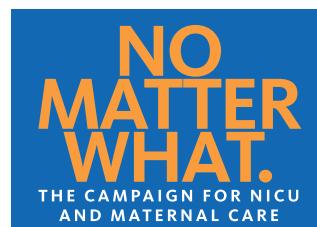
DONNA POILE

DR. ORI ROTSTEIN

DR. MICHAEL SGRO

HELEN SINCLAIR

FRANK TECHAR



**WHAT IF EVERY  
PATIENT HAD  
EQUITABLE ACCESS  
TO HEALTH CARE?**

## AT ST. MICHAEL'S, THAT IS ALWAYS OUR GOAL.

Thanks to a community of passionate supporters and campaign co-chairs John Lederer and John Cassaday, we wrapped up a \$25 million campaign enabling scientists at MAP Centre for Urban Health Solutions to create evidence-based solutions that make access to health care equitable.

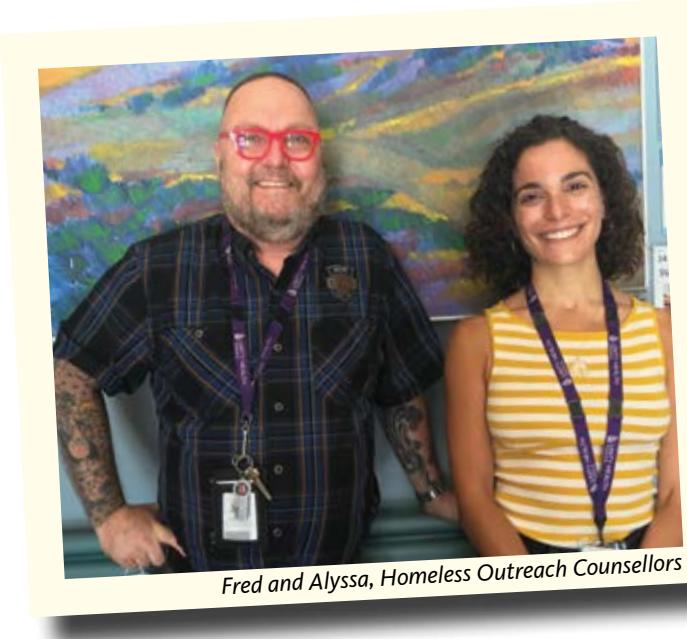
It's all about breaking down systemic barriers to treatment, especially for individuals and communities experiencing disadvantage. And it's about treating everyone with dignity and respect – no matter who they are or where they come from.

This past year, MAP scientists launched an HIV self-test device and care app across Canada to curb the stigma and the spread of an infectious disease that afflicts more than 68,000 Canadians.

They created a safety app for women trying to leave violent relationships. And the APPLE Schools program reached tens of thousands of kids in low-income neighbourhoods across several provinces to improve health and educational outcomes.

MAP also expanded its Homeless Outreach Counsellor program to help the most vulnerable navigate the complexities of our health-care system and launched a pilot project to connect those who are homeless with the medical, social and housing supports that are right for them. It's a coordinated approach designed to break the vicious cycle of illness and hospital readmission and find a lasting solution to chronic homelessness.

Thanks to our donors, MAP scientists are making inroads into the toughest urban health challenges. They're creating cities where everyone can thrive because, finally, health solutions fit the individual needs of diverse communities. No more cookie-cutter approach. That's health equity.



## THANK YOU TO OUR MAP CAMPAIGN CABINET

### Co-CHAIRS

JOHN CASSADAY

JOHN A. LEDERER

### MEMBERS

DAVID BOONE

DAVID CRAWFORD

DR. ROBERT J. HOWARD

KEN HUGESSEN

JANE HUMPHREYS

DR. STEPHEN HWANG

MARTINE IRMAN

PATRICIA LACE

DR. PATRICIA O'CAMPO

HONOURABLE DAVID PETERSON

DR. ORI ROTSTEIN

HELEN SINCLAIR

**WHAT IF WE  
COULD CARE FOR  
PATIENTS AT  
EVERY STAGE OF  
THEIR LIVES?**

## NOW, WE CAN.

The foundations of St. Michael's Hospital and Providence Healthcare have amalgamated – unifying two equally passionate donor communities.

We know many donors are keenly interested in ensuring that seniors get the care they deserve, both in hospital and as they recover and return home.

There is no better place for that than Providence Healthcare.

Today, Providence is home to Toronto's most advanced rehabilitation hospital, which takes on some of the toughest cases – and produces the city's best outcomes. It is also renowned for its long-term care home, its geriatric medicine and its palliative and community care.

Now, Providence is poised to become a world leader in care for seniors.

For donors, that means a big range of opportunities – from capital to research to education to patient care – to create a Campus of Care where patients live, connect and thrive. And it means the chance to support uninterrupted care through the 'purple pathways' that connect the health teams at St. Michael's and Providence. No more moving from one health provider to another, no more broken chains of communication. We can support patients at every phase of their journey, from birth through their senior years.

The merger of the foundations makes us even larger and raises our public profile and prominence in the hospital foundation landscape.

Exactly what we need as we reinvent Canada's patient care experience.



## OUR DEEPEST GRATITUDE TO THE RETIRING BOARD OF PROVIDENCE HEALTHCARE FOUNDATION

**ANDREW BRANION, CHAIR**

KEVIN P. DOUGHERTY

BISHOP JOHN BOISSONNEAU

LOUANNE M. BUCKLEY

JULIA CLUBB

ALISON COVILLE

TARA DEAKIN

LORI DUFFY

JENNIFER FANG

DAVID GEORGE

PAUL J. GIBBONS, C.P.A., C.A.

C. PETER KILTY

GEORGE MACRI

FRANK MAGLIOCCO

MARGARET A. MORNEAU

CHRIS MURPHY IVES

MARGOT NAUDIE

ALDO PAGANELLI

GRAHAM RAWLINSON

LINDA SMART

MURALI SUNDAR

GANISH A. THEVARASA, C.P.A., C.A., C.M.A.

DOUGLAS TURNBULL

SCOTT WAMBOLT

PAMELA WARREN

BARBARA WILLIAMS

**WHAT IF KIDNEY  
PATIENTS HAD  
ACCESS TO THE CARE  
THEY NEED WHERE  
THEY NEED IT?**

## AT ST. MICHAEL'S, THEY DO.

This past year, thanks to our generous donors and our steadfast campaign co-chairs Senator Nicky Eaton and Tim Griffin, we surpassed our \$7 million fundraising goal for OneFocus.

We raised \$5.5 million to build a new Kidney Transplant and Care Centre at 61 Queen Street East, where our sole focus will be kidneys. When it's completed in 2022, the centre will be a state-of-the-art facility that will take one-stop care to the next level for patients at all stages and with all types of chronic kidney disease.

And just as the pandemic hit last spring, we opened our first community-based dialysis centre in Thorncliffe Park, a comforting space that offers easier access to life-sustaining treatments so that patients living in the area don't have to travel all the way downtown for treatment, multiple times per week.

On the research front, we raised \$4.4 million to enable our scientists to ramp up the pace of discovery to stop, reverse and even prevent the organ scarring that leads to end-stage kidney disease.

With one in ten Canadians living with kidney disease and the growing rates of obesity and diabetes – not to mention COVID-19 – that damage kidneys, it's more urgent than ever to provide easily accessible care in a space that is soothing and calm. We're building it.



## THANK YOU TO OUR KIDNEY TRANSPLANT AND CARE CENTRE CABINET

### Co-Chairs

NICKY EATON

TIM GRIFFIN

### Members

TED MACKLIN

BARBARA PALK

DR. ORI ROTSTEIN

JAIME WATT

DR. JEFFREY ZALTMAN

**WHAT IF WE HAD A  
COMMUNITY OF DONORS  
WHO RALLIED AROUND  
ST. MICHAEL'S DURING  
THE WORST GLOBAL  
PUBLIC HEALTH CRISIS  
IN A CENTURY?**

## WE DID.

Here are some stats on the phenomenal response to our Courage and Power Funds during COVID-19.

**2,509** DONORS  
to Courage and Power Funds  
**1,468** of those were first-time donors

**\$11,881,656**  
raised for the COVID-19  
Courage and Power Funds

**4**  
COVID-19 testing  
machines purchased

**74**  
COVID-19 research  
projects jump-started

**5,000**  
hotel stays made available  
for health-care workers

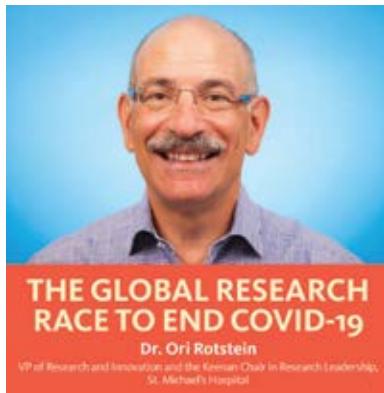
# Thousands

of nourishing meals, clothing, sleeping bags, personal care items and tablets secured for the most  
vulnerable members of our community, including 865 people experiencing homelessness

**20,500**  
calls made by foundation staff to check in on and support our donors and volunteers

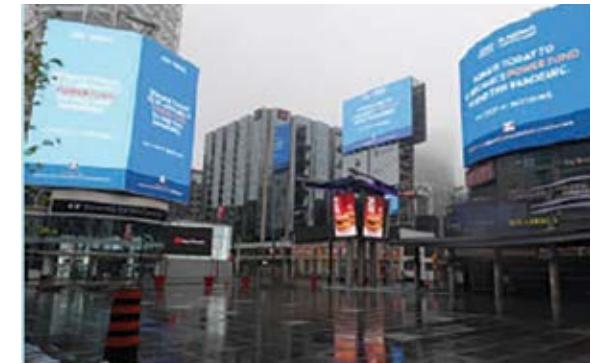
# 16 EDUCATIONAL PODCASTS

with St. Michael's experts hosted by Dr. Bob Howard



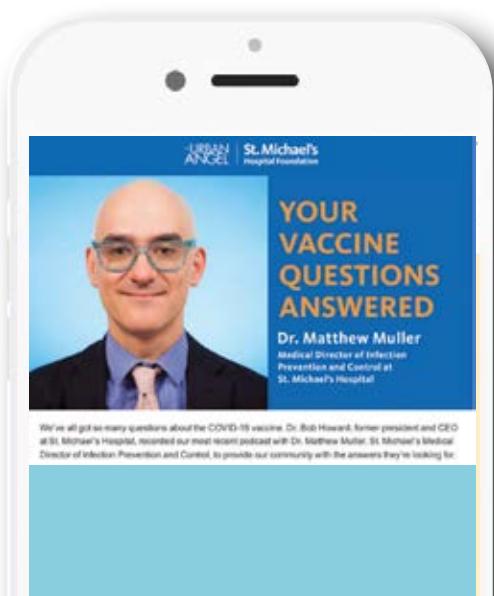
# 5 BILLBOARD FUNDRAISING ADS

at Yonge-Dundas Square



# 56 EBLASTS

to answer questions from our donor community



# 1 COVID-19 INFO HUB

updated weekly



# 3 VIDEOS

to thank St. Michael's frontline staff

163,542,500+  
MEDIA IMPRESSIONS

# 21 PRINT FUNDRAISING ADS

in major publications like *Maclean's*,  
*The Globe and Mail*, *Toronto Life*, *National Post*  
and *Chatelaine*

THE URBAN ANGEL | St. Michael's Hospital Foundation

## ENOUGH IS ENOUGH.

Our long-term care homes have borne the brunt of COVID-19's deadly wrath. St. Michael's scientists and their partners jumped into action. The result is a revolutionary model of care that uses big data to find patterns, predictors and opportunities to stem the disastrous impact of the virus. Within weeks, scientists created a new system for long-term care homes that is now being rolled out across the province. No matter the challenge, we are determined to protect our most vulnerable. WE NEED YOUR HELP. PLEASE FUND LIFE-SAVING SCIENCE.

We are St. Michael's, and we  
**STOP AT NOTHING.**

THE URBAN ANGEL | St. Michael's Hospital Foundation

## IMAGINE A BRAND NEW, HIGH-TECH FACILITY DEDICATED JUST TO COVID-19.

### IT'S HERE.

For the past XXX years we've been building a state-of-the-art facility to treat some of the world's toughest health challenges. Lorem ipsum dolor sit delo sjudhh ipsum dolor isnkijn in lorem ipsum leorisaaaa Lorem ipsum dolor sit delo sjudhh ipsum dolor isnkijn in lorem ipsum leorisaaaa Lorem ipsum dolor sit delo sjudhh ipsum dolor isnkijn in lorem ipsum leorisaaaa

**DONATE TODAY TO ST. MICHAEL'S COURAGE FUND, AND ALL GIFTS WILL BE MATCHED DOLLAR FOR DOLLAR, UP TO \$3 MILLION.**

Thank you to all our donors for your spirit of compassion. We are St. Michael's, and we  
**STOP AT NOTHING.**

The Courage Fund supports St. Michael's Hospital's highest-priority needs.

**DONATE TO STMICHAELSFUNDATION.COM/COVID19**  
[info@stmichaelsfoundation.com](mailto:info@stmichaelsfoundation.com) | 416.864.5000

# \$357,200 IN ADVERTISING AND SERVICES

donated by friends and supporters, including  
St. Joseph Communications, *The Globe and Mail*,  
Branded Cities and Initiative Media

THE URBAN ANGEL | St. Michael's Hospital Foundation

## WHILE OUR FRONTLINE WORKERS ARE BATTLING COVID-19, OUR SCIENTISTS ARE RACING TO END IT.

Right now, our scientists are working on over 80 COVID-19 research projects. We are developing drugs that target the virus with laser precision. We are testing existing antivirals to prevent high-risk people from contracting COVID-19. We are leading international research to use antibodies from recovered patients to neutralize the virus. We are designing a province-wide model to treat long-term care residents and protect our most vulnerable. We are equipping women with tools to stay safe amid dangerously high levels of domestic abuse.

**DONATE TO ST. MICHAEL'S POWER FUND TO SUPPORT URGENTLY NEEDED RESEARCH.**

We are St. Michael's, and we  
**STOP AT NOTHING.**

The Power Fund supports St. Michael's Hospital's world-renowned research teams.

**DONATE TO STMICHAELSFUNDATION.COM/COVID19**  
[info@stmichaelsfoundation.com](mailto:info@stmichaelsfoundation.com) | 416.864.5000

THE URBAN ANGEL | St. Michael's Hospital Foundation

# OUR LIVES HAVE CHANGED, BUT NOT TORONTO'S RELENTLESS SPIRIT OF COMPASSION.

There is an urgent need for what so many of us take for granted. For our most vulnerable and for those whose lives have been turned upside down by lay-offs – it's food vouchers, clothes, toiletries, phones and data plans because connection is not an option. For palliative care patients, it's tablets to speak with loved ones who can no longer stay by their side. And for St. Michael's frontline staff who are working around the clock to care for our patients, it's food and other essentials to keep them going.

**DONATE TODAY TO ST. MICHAEL'S COURAGE FUND, WHERE ALL GIFTS WILL BE MATCHED BY A GENEROUS DONATION OF \$500,000.**

We are St. Michael's, and we  
**STOP AT NOTHING.**

**DONATE TO STMICHAELSFUNDATION.COM/COVID19**  
[info@stmichaelsfoundation.com](mailto:info@stmichaelsfoundation.com) | 416.864.5000

WHAT IF WE HAD  
THE ANSWERS TO  
WHAT PATIENTS  
NEED MOST?

## SOON, WE WILL.

St. Michael's has established Canada's first Care Experience Institute, and our first donor stepped up with a gift of \$500,000 to help us launch it.

When it's fully built, the Care Experience Institute will have up to a dozen research centres. One will be dedicated to food science and will reimagine hospital food with delicious, culturally diverse meals that comfort patients and their families while addressing health conditions like heart disease, cancer and diabetes. Another will address racism and inequalities throughout the health-care system, and still another will explore how people can continue to live active, purposeful and independent lives as they age.

A centre focused on virtual care will have scientists inventing devices for remote, real-time monitoring of patient vitals and strategies to deliver on-demand care when and wherever the patient needs it.

A centre for design and simulation will look at how to build smart facilities. And a substance-use disorder and mental-health centre will develop new models of integrated addiction care and novel solutions to prevent and treat the disease.

Underpinning it all will be an assessment and evaluation centre that will use qualitative and quantitative data, advanced analytics and hard science to prove what does and, equally important, what does not improve the care experience.

Easier to navigate. More accessible. More equitable. More integrated. More personalized. More respectful.

With your support, we will create a care experience in which all Canadians feel comforted, connected and confident.



# HIGHLIGHTS

**TOTAL RESEARCH FUNDING (2020–2021) \$100,000,000+**

**16**

CANADA RESEARCH  
CHAIRS HELD  
(8 Tier 1 and 8 Tier 2)

**1,581**

PUBLICATIONS

**81**

COVID-19 PROJECTS

**\$31,583,990**

AWARDED FUNDING FOR COVID-19 PROJECTS

**CONGRATULATIONS**



Dr. Najma Ahmed

Dr. Najma Ahmed  
has been named  
St. Michael's  
Hospital's new  
Surgeon-in-Chief.



Dr. Philip Berger

Dr. Philip Berger  
was appointed  
Officer of the  
Order of Canada.

**NOW OPEN**

St. Michael's Academic Family Health Team opened the new Wellesley-St. James Town Health Centre, which provides primary care and specialized services to 14,000 patients in the downtown community.

# MAJOR AWARDS

**Fellows in the Canadian Academy of Health Sciences** | Dr. Heyu Ni, Scientist, Keenan Research Centre for Biomedical Science, and Dr. Janet Smylie, Scientist, Li Ka Shing Knowledge Institute

**University of Toronto President's Impact Award** | Dr. Sid Kennedy, Scientist, Li Ka Shing Knowledge Institute, and Psychiatrist, St. Michael's Hospital

**Canadian Cancer Society William E. Rawls Prize** | Dr. Yvonne Bombard, Scientist, Li Ka Shing Knowledge Institute

**2021 CIHR-ICRH Distinguished Lecturer/CSATVB Scientific Excellence Award in Blood and Blood Vessel Sciences** | Dr. Heyu Ni, Scientist, Keenan Research Centre for Biomedical Science



Dr. Heyu Ni



Dr. Janet Smylie



Dr. Sid Kennedy



Dr. Yvonne Bombard

# CHAIRS

**The Robert and Dorothy Pitts Chair in Acute Care and Emergency Medicine** | Dr. Claudia dos Santos

**The Labatt Chair in Neurosurgery** | Dr. Jefferson Wilson

**The Chair in Trauma Research** | Dr. John Marshall

**Rae Early Career Professorship in Surgical Cancer Care** | Dr. Jory Simpson

**The Chair in Women's Health** | Dr. Sari Kives

**The Keenan Chair in Medicine** | Dr. Andrew Advani

**The Brookfield Chair in Fracture Prevention** | Dr. Earl Bogoch  
**Odette Chair in Advanced Analytics** | Dr. Muhammad Mamdani

**The Murphy Family Foundation Chair in Early Life Interventions** | Dr. Katerina Maximova

**The Chair in Foot and Ankle Fracture Research** | Dr. Tim Daniels

**Thor Eaton Professorship in Fibrosis Research** | Dr. Andras Kapus



Dr. Claudia dos Santos



Dr. Jefferson Wilson



Dr. John Marshall



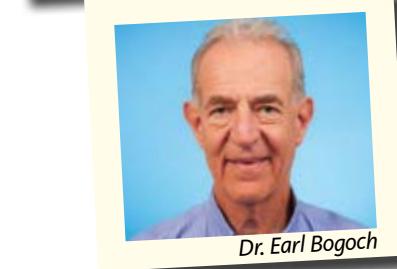
Dr. Jory Simpson



Dr. Sari Kives



Dr. Andrew Advani



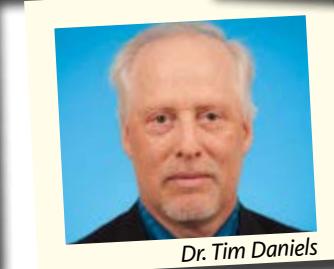
Dr. Earl Bogoch



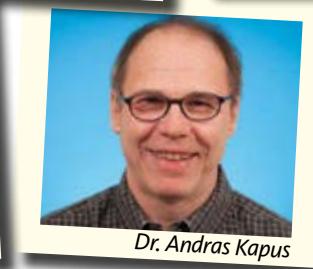
Dr. Muhammad Mamdani



Dr. Katerina Maximova



Dr. Tim Daniels



Dr. Andras Kapus

**COVID-19 DIDN'T  
STOP US FROM  
HOSTING THE EVENTS  
OUR DONORS LOVE.**



# Elizabeth Krehm Memorial Concert

DIGITAL CONCERT SERIES 2020

CANZONA  
THE MUSIC SPEAKS

## SPRING 2020: ELIZABETH KREHM MEMORIAL CONCERT SERIES

In honour of Elizabeth Krehm, who passed away eight years ago in St. Michael's Intensive Care Unit, Jonathan Krehm (father), Dawn Davis (mother), Rachel Krehm (sister) and Evan Mitchell (brother-in-law) organized a series of fundraising concerts featuring esteemed Canzona Chamber Players musicians. Despite the fact that the pandemic halted live musical events, the family pivoted the annual concert to a digital concert series. To date, the family has raised nearly \$226,000.



## APRIL 18: THE COVID-19 HAIRCUT FOR A CAUSE

Jeremy Rogers gave donors to his Courage Fund fundraiser the chance to watch a livestream of a young Sweeney Todd (Will Rooney) giving him his first pandemic haircut.



DR. JEFFREY ZALTZMAN



DAVE AYRES



CRISTINA HOWORUN

## MAY 27: KIDNEY CULTIVATION EVENT

Dr. Jeffrey Zaltzman, Director, Division of Nephrology at St. Michael's Hospital, along with kidney transplant patients Dave Ayres, who made NHL history, and Cristina Howorun, explained the risks and medical implications of COVID-19 for kidney patients.

THE URBAN ANGEL | St. Michael's Hospital Foundation

# HEALTH CARE

COVID-19 has turned Canada's health-care experience upside down. Artificial intelligence is key to preventing the upheaval we're living through now and to the future of our health and well-being.

Come hear how.

## JUNE 25: POWERHOUSE AI EDITION

COVID-19 turned Canada's health-care experience upside down. Dr. Muhammad Mamdani, Vice-President of Data Science and Advanced Analytics and a global pioneer in AI, gave a glimpse into the tremendous potential of AI and big data to prevent upheavals like the one we're living through now.



Dr. Muhammad Mamdani

# ~~HALLWAY MEDICINE. LONG WAIT TIMES. FRAGMENTED CARE.~~

It's time to reinvent Canada's health-care experience.

St. Michael's is leading the way.

## AUGUST 1 TO SEPTEMBER 7: PUSH THE LIMITS SUMMER CHALLENGE

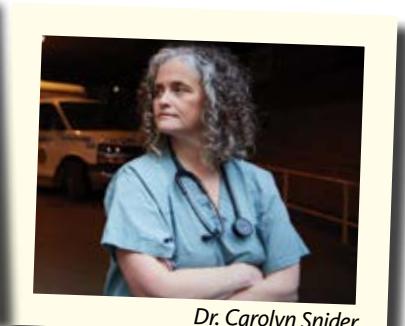
St. Michael's Summer Challenge saw 16 teams of family, friends and colleagues walk, run, cycle, swim, kayak and so much more to support research and patient care.

## SEPTEMBER 23: POWERHOUSE PATIENT CARE EDITION

Dr. Irfan Dhalla, Vice-President of Physician Quality and Director, Care Experience Institute, and Dr. Carolyn Snider, Chief of Emergency Medicine, highlighted the urgent need to reinvent Canada's health-care experience – and shared how St. Michael's is leading the way.



Dr. Irfan Dhalla



Dr. Carolyn Snider



**PUSH THE LIMITS**  
ST. MICHAEL'S SUMMER CHALLENGE

**JOIN ME!**  
YOUR STEPS, BACKSTROKES AND HILL CLIMBS  
COULD TAKE HEALTH CARE TO THE NEXT LEVEL.

**JOIN US!**  
YOUR STEPS, BACKSTROKES  
AND HILL CLIMBS COULD TAKE  
HEALTH CARE TO THE NEXT LEVEL.



## AUGUST 5 TO 18: UAGC AUCTION

COVID-19 made it impossible to hit the green this year. So we took the event public and created the Urban Angel Golf Classic Auction in honour of the late Mike Thompson, our friend and longtime co-chair of the Classic. We raised an unprecedented \$1.9 million from donors, sponsors and auction bidders to support St. Michael's efforts to defeat COVID-19.

Win courtside Raptors tickets without the 7 a.m. tee time.  
Canada's premier charity golf tournament is now online.

27°C | Friday Aug 21  
GuelphMercuryTribune.com  
LOCAL NEWS THINGS TO DO OPINION LIFE ANNOUNCEMENTS MARKETPLACE  
NOTICE TO READERS: Register now to support your local newspaper!  
Virtual celeb hangouts and more up for grabs in St. Michael's auction  
Urban Angel Golf Classic fundraiser goes virtual  
WHATSON Aug 05, 2020 | William Gobin | Toronto.com  
Facebook Twitter LinkedIn  
Two women in blue polo shirts are smiling at a table.



Golf foursomes at the Angus Glen Golf Club



Exclusive Zoom chats with comedian Howie Mandel and actor Eric McCormack



Private fitness session with acclaimed personal trainer Tony Mark



Golf shoes signed by legends Tiger Woods and Rory McIlroy

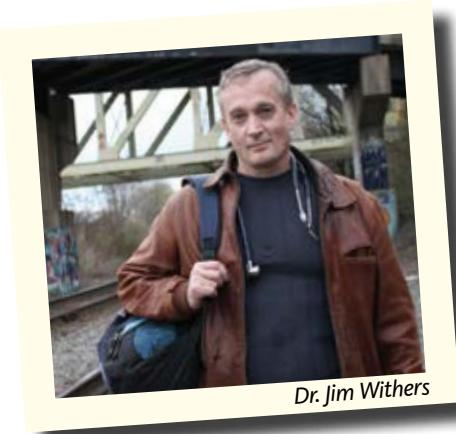


Private virtual coaching sessions with business leaders Brendan Calder and Peter Levy

# IT'S TIME HEALTHCARE GOT STREET SMART.

## OCTOBER 13: LOUIS L. ODETTE LECTURE

Dr. Jim Withers, pioneer of the global street medicine movement, discussed what the streets can teach us about improving our health-care system, what he's witnessed during COVID-19 and where street medicine is headed.

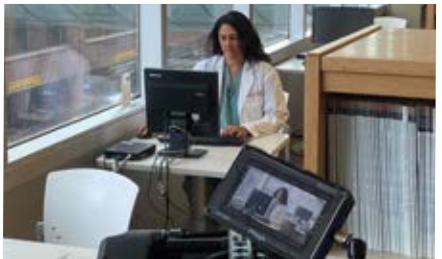


## NOVEMBER 25: NICU PANDEMIC PREGNANCY GUIDE

During COVID-19, it hasn't been pregnancy as usual. Dr. Tali Bogler, Chair of Family Medicine Obstetrics at St. Michael's, and a panel of experts provided insight on what to expect when you're expecting during a pandemic.



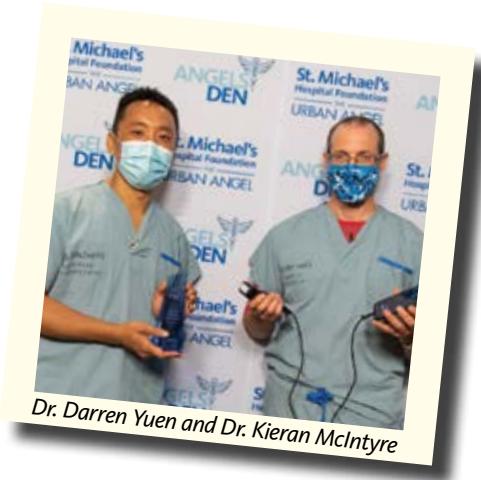
### WHAT TO EXPECT WHEN YOU'RE EXPECTING DURING A PANDEMIC.



## SEPTEMBER 30: ANGELS DEN

We went from a live event to a filmed production and streamed it to a national audience. Nearly 7,000 viewers tuned in as six teams of top scientists competed for \$450,000 in funding to bring their research projects to life.





## Keenan COVID-19 Research Award

### Lung Life after COVID-19

Dr. Darren Yuen, Scientist, Keenan Research Centre for Biomedical Science, and Nephrologist, St. Michael's Hospital

Dr. Kieran McIntyre, Respirologist, St. Michael's Hospital



## Odette Innovative Health Award

### SkIP TECH: Preventing Pressure Wounds

Dr. Karen Cross, Scientist, Keenan Research Centre for Biomedical Science, and Plastic, Reconstructive and Aesthetic Surgeon, St. Michael's Hospital



## People's Choice Award, Presented by Canada Life

### Smart Garments: AI Therapy for Your Muscles

Dr. Jane Batt, Scientist, Keenan Research Centre for Biomedical Science, and Respirologist, St. Michael's Hospital

# THE FOUNDERS AWARDS 2020

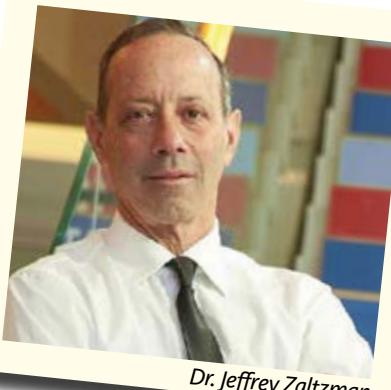


THE SHOW GOES ON. DON'T MISS THIS YEAR'S  
PHILANTHROPY AND OUTSTANDING VOLUNTEER AWARDS.



## DECEMBER 16: FOUNDERS 2020 AWARDS

The show still went on as we welcomed our newest Founders with an online red carpet awards ceremony and recognized Dr. Jeffrey Zaltzman, our Spirit of Philanthropy winner, and Helen Sinclair and Pat Meneley, our Outstanding Volunteer winners.



Dr. Jeffrey Zaltzman



Helen Sinclair



Pat Meneley

## FEBRUARY 23, 2021: LEGACY OF CARING

Our planned giving donors had an online conversation with Dr. Bob Howard, the former President and CEO of St. Michael's Hospital, and Dr. Matthew Muller, the Medical Director of Infection Prevention and Control, about the new COVID-19 variants and the effectiveness of vaccines. Guests were also treated to a musical performance by one of Canada's premier harpists, Kristan Toczko.



THE URBAN  
ANGEL | St. Michael's  
Hospital Foundation

# LEGACY OF CARING.

Please join us for a virtual and phone-in event to celebrate our planned giving donor community.

## MARCH 4, 2021: POWERHOUSE WOMEN AND LEADERSHIP

We marked International Women's Day with a special edition of Powerhouse, St. Michael's Hospital Foundation's speaker series on the ideas that are changing health care. Five female physicians, scientists and leaders at St. Michael's Hospital shared their journeys in medicine and their views on how women health providers are shaping the care experience.

**NOW THIS IS A  
HEALTHCARE  
BREAKTHROUGH.**

Find out how some of the top female medical minds became leaders at St. Michael's Hospital.

### POWERHOUSE SPEAKER EVENT WOMEN AND LEADERSHIP



Dr. Najma  
Ahmed

Dr. Seema  
Marwaha

Patricia O'Campo  
Ph.D. FCAHS FRSC

Dr. Sharon  
Straus

Dr. Karen  
Weyman

# IT WAS A YEAR UNLIKE ANY OTHER – AND THANKS TO THE COURAGE AND COMPASSION OF THE ST. MICHAEL'S COMMUNITY, WE STOPPED AT NOTHING.

**When the COVID-19 pandemic hit Toronto last spring, our donors and volunteers asked us: What can we do for St. Michael's?**

We said: support our courageous frontline workers, and fund research to tackle the virus.

You did. Without hesitation.

You helped buy new machines to ramp up testing for COVID-19 as well as personal protective equipment (PPE) to keep our staff safe. You bolstered spirits with hot meals to keep our teams fortified and hotel stays so workers could sleep safely without putting their own families at risk while they cared for ours. You sent messages of solidarity and gift cards in appreciation.

You gave comfort to those in our community experiencing disadvantage by providing nourishing food, sleeping bags, warm clothing, essential medicines and personal care items as well as secured tablets – so they knew they weren't forgotten.

You helped jump-start research projects into new treatments for COVID-19 and strategies to curb the spread in hot-spot communities and congregate settings, like long-term care facilities.

But you didn't stop there. You made sure the hospital's priority projects were not forgotten. That we could pass the halfway mark in our Neonatal and Maternal Care campaign. Reach the homestretch to build The Schroeder BRAIN&HEART Centre. And cross the finish line of our campaigns for the BARLO MS Centre, the Kidney Transplant and Care Centre, and MAP Centre for Urban Health Solutions.

2020–2021 has been unprecedented. Unpredictable. Unimaginable.

Yet our remarkable donors and volunteers, our inspiring leadership and our determined foundation staff doubled down and worked even harder for those who work hardest of all – our relentless health-care providers. Thanks to you, we broke our fundraising record – with \$78 million raised from 17,694 donors, 5,000 of whom gave to us for the first time. More people than ever before tuned in to our new virtual events. We laid the groundwork to launch the hospital's most ambitious campaign ever and tackle one of the biggest health-care challenges ever: to reinvent Canada's patient care experience. And we amalgamated the foundations of St. Michael's and Providence Healthcare to better support our patients throughout their life journey.

Through it all, you showed us that your spirit of compassion is stronger than ever. And that your belief in what the St. Michael's community can accomplish – working together – is unassailable.

Thank you.

Tim Rutledge  
President and CEO  
Unity Health Toronto

John Barford  
Chair of the Board  
St. Michael's Hospital Foundation

Lili Litwin  
President  
St. Michael's Hospital Foundation



*Tim Rutledge*



*John Barford*



*Lili Litwin*

# FINANCIALS

\$79  
million  
in revenue

The following information is an excerpt taken from St. Michael's Hospital Foundation's audited 2020–2021 financial statements. Our financials are audited by Deloitte and are available at [stmichaelsfoundation.com/annualreport](http://stmichaelsfoundation.com/annualreport)

**SUMMARIZED BALANCE SHEET**

(amount in thousands of dollars)

*For the year ending March 31, 2021*

	2021	2020	2019
<b>Assets</b>			
Cash and cash equivalents	50,321	45,607	22,949
Other receivables and prepaid expenses	2,012	1,707	1,573
Investments – at fair value	181,643	165,182	168,847
	<b>233,976</b>	<b>212,496</b>	<b>193,369</b>
<b>Liabilities</b>			
Accounts payable and accrued liabilities	2,368	2,173	1,544
Deferred revenue	1,413	605	257
	<b>3,781</b>	<b>2,778</b>	<b>1,801</b>
<b>Fund Balances</b>			
General Fund	24,277	20,951	20,810
Restricted Fund	121,277	116,357	93,169
Endowment Fund	84,641	72,410	77,589
	<b>230,195</b>	<b>209,718</b>	<b>191,568</b>
	<b>233,976</b>	<b>212,496</b>	<b>193,369</b>

**SUMMARIZED STATEMENT OF REVENUE,  
EXPENSES AND CHANGES IN FUND BALANCES**

(amount in thousands of dollars)

*For the year ending March 31, 2021*

	2021	2020	2019
<b>Revenue</b>			
Donations	55,018	44,460	34,894
Bequests	3,737	8,113	5,862
Events	1,118	3,345	3,625
Investments	19,169	(2,239)	6,699
	<b>79,042</b>	<b>53,679</b>	<b>51,080</b>
<b>Expenses</b>			
Fundraising and administrative	10,065	10,991	10,465
Events	363	1,160	908
Investments	516	406	367
	<b>68,098</b>	<b>41,122</b>	<b>39,340</b>
Grants to St. Michael's Hospital	47,621	22,972	19,019
(Deficiency) excess of revenue over expenses and grants for the year	20,477	18,150	20,321
Fund balances – beginning of year	209,718	191,568	171,247
Fund balances – end of year	230,195	209,718	191,568

## THANK YOU FOR YOUR GENEROUS SUPPORT.

We are honoured that you have chosen to support St. Michael's Hospital. If you have any questions, please call us at 416-864-5000.

Charitable Registration #122963663RR0001

WHAT IF WE HAD  
RELENTLESS,  
COMPASSIONATE  
DONORS WHO  
STOP AT NOTHING?

**THANKFULLY,  
WE DO.**

# CUMULATIVE GIFTS

Thank you to our tireless supporters who lead by example through their generosity and deep commitment to St. Michael's Hospital. The following lists those individuals, corporations and foundations who have given or pledged more than \$500,000 over the years to support us.

## GUARDIANS (\$30,000,000 AND UP)

Peter Gilgan  
Patrick & Barbara Keenan and Family  
Li Ka Shing (Canada) Foundation

## ANGELS (\$10,000,000–\$29,999,999)

John & Jocelyn Barford Family Foundation  
Brookfield  
Element Fleet Management  
John A. Lederer  
Jon & Nancy Love  
P. & L. Odette Charitable Foundation  
The Schroeder Foundation  
The Slaight Family Foundation

## BUILDERS (\$5,000,000–\$9,999,999)

The Arrell Family Foundation  
BMO Financial Group  
CIBC  
Terrence Donnelly, C.M.,O.Ont.,LL.D. (Hon.)  
ECN Capital  
FDC Foundation  
The Heart and Stroke Foundation  
Estate of Leona Hummel  
Krembil Foundation  
Arthur & Sonia Labatt  
Doug & Jean Martin  
The Margaret & Wallace McCain Family Foundation Inc.  
Tim & Frances Price  
RBC Foundation  
Scotiabank  
Allan & Marjorie Waters Family  
The Geoffrey H. Wood Foundation

## VISIONARIES (\$2,500,000–\$4,999,999)

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Agnico Eagle Mines Ltd.  
Lloyd & Marie Barbara  
Cara Operations Ltd.  
Estate of Arne Bjorn & Beverley Jane Clausen  
Jack Cockwell & Family  
Elizabeth A. & Richard J. Currie, O.C.  
Mark & Ann Curry  
George & Kathy Dembroski  
John S. Hunkin & Susan E. Crocker  
Johnson & Johnson Medical Companies  
Stephan R. & Sophie Lewar Trust  
The R. Samuel McLaughlin Foundation  
F.K. Morrow Foundation  
Ilisa & Henry Nolting  
Estate of Mary N. Papantony  
David & Anne Patterson  
Estate of Dorothy Margaret Pitts  
SMH Department of Medicine  
SMH Volunteer Association  
Estate of James Drewry Stewart  
Bernie & Mildred Syron  
TD Bank Group  
The Waugh Family Foundation

## FOUNDERS (\$1,000,000–\$2,499,999)

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Estate of Elizabeth Aleen Aked  
The Paul Albrechtsen Foundation  
AstraZeneca Canada Inc.  
Estates of Helen & Maxwell Babad  
The Baker Family  
The Harold E. Ballard Foundation

Ralph M. Barford  
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The Bitove Family  
Lucy Boguski  
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The Thor E. and Nicole Eaton Family  
Charitable Foundation  
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Lombard Canada Ltd.  
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Richard & the late Mai-Liis McCoy  
Rick & Gayle McGraw  
Robert W. McRae  
Theresa & Seth Mersky  
The Alayne & Ron Metrick Fund  
Middlefield Group  
The Bruce H. Mitchell Foundation

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Mother Parker's Tea & Coffee Inc. & The Higgins Family  
Municipality of Metro Toronto  
The Murphy Family Foundation  
OZZ Electric Inc.  
Power Corporation of Canada  
Ewing & Faye Rae  
Donald & Nita Reed  
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Estate of William Joseph Rupert  
The Gerald Schwartz and Heather Reisman Foundation  
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Ada Slaight  
SMH Department of Anaesthesia  
SMH Head Injury Clinic  
Smith & Nephew  
St. Michael's President's Council  
St. Michael's Young Leaders  
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Philip & Eli Taylor  
Michael J. & Beverley Thompson  
John H. Tory, Q.C. & Barbara Hackett  
Peter & Louise Walter  
The WB Family Foundation  
Anthony & Miranda Wong  
Don Wright, Mus.D.  
David Young, M.D.  
Estate of Viola Young

## FELLOWS (\$750,000-\$999,999)

Karen & Bill Barnett  
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BMO Capital Markets  
The Lloyd Carr-Harris Foundation  
Wendy M. Cecil  
Estate of Bing Ching Chan  
Corus Entertainment  
The CUMBA Charitable Foundation  
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Jack & Faye Hope

IBM Canada  
The Henry White Kinnear Foundation  
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Manulife  
T.R. Meighen Family Foundation  
The E. & G. Odette Charitable Foundation  
Scott & Lynn Patterson  
Roche Canada  
Estate of Lawrence Edmund Ryan  
Sanofi-Aventis

## GOVERNORS (\$500,000-\$749,999)

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Burgundy Asset Management Ltd.  
Latham & Paddy Ann Burns  
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Cadillac Fairview Corporation Ltd.  
Marc & Helan Caira  
Cameron Family Memorial  
Canada Microsurgical  
Canadian Heart Research Centre  
W.C. Cheung, M.D.  
CIBC World Markets  
The Clement Talbot Foundation  
(for the Prevention of Vascular Disease)  
The Elizabeth and Tony Comper Foundation  
CONDRAIN GROUP  
Patti & Gordon Cunningham  
Cystic Fibrosis Canada  
Dominic & Pearl D'Alessandro  
Deloitte  
The Catherine and Fredrik Eaton Charitable Foundation  
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The Seifried and Laciak Family  
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SMH Medical Imaging Consultants  
Alex & Kim Squires  
St. George's Society of Toronto  
Stryker

Estate of Elizabeth Tackaberry  
Frank & Maria Techar  
TELUS  
Richard & Judy Thorpe  
Estate of Betty Florence Turnbull  
Thomas Vari  
Tom & Ruth Woods  
Yamana Gold Inc.

# OUR GENEROUS DONORS

APRIL 1, 2020, TO MARCH 31, 2021

Donor support over the past year has enabled St. Michael's Hospital to make a difference in patient care, research and education. Although all donations are greatly appreciated, due to space limitations, the following lists those who have made contributions of \$1,000 or more.

## BUILDERS

### (\$5,000,000–\$9,999,999)

Peter Gilgan  
Jon & Nancy Love  
The Schroeder Foundation

## VISIONARIES

### (\$2,500,000–\$4,999,999)

John & Jocelyn Barford Family Foundation  
Element Fleet Management

## FOUNDERS

### (\$1,000,000–\$2,499,999)

FDC Foundation  
Patricia Graham  
John A. Lederer  
P. & L. Odette Charitable Foundation

## FELLOWS

### (\$750,000–\$999,999)

The Arrell Family Foundation  
The Heart and Stroke Foundation

## GOVERNORS

### (\$500,000–\$749,999)

BMO Financial Group  
Jack Cockwell & Family  
George & Kathy Dembroski  
Douglas & Ruth Grant  
David & Anne Patterson  
RBC Foundation  
Sisters of St. Joseph  
The Slight Family Foundation  
Allan & Marjorie Waters Family

## BENEFACTORS

### (\$250,000–\$499,999)

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Estate of Arne Bjorn & Beverley Jane Clausen  
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The Malcolm Family  
Eleanor McCain  
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Estate of Irma Papesh  
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Ewing & Faye Rae  
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### (\$100,000–\$249,999)

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In Honour of Donald E. Boxer  
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Charitable Foundation

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Alan D. Plaxton  
RBC Capital Markets  
Donald & Nita Reed

Estate of Gioconda Dolores Ginestre Rosati

SMH Department of Medicine

Daniel & Sandra Sullivan

Bernie & Mildred Syron

TELUS

Robert & Bonnie Vistorino

The Waugh Family Foundation

The WB Family Foundation

Irene Zamborsky & Joseph Zamborsky and Families

## COMPANIONS (\$50,000-\$99,999)

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Deloitte  
Robin Deverteuil Foundation  
The Dunin Foundation  
The John C. and Sally Horsfall Eaton Foundation  
Helen & Paul Gareau  
Gordon & Patricia Gray  
Great West Life, London Life & Canada Life  
Christopher Griffin  
M. Elaine Hamilton  
Jane Humphreys & Ron Lalonde  
John S. Hunkin & Susan E. Crocker  
iA Financial Group  
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Patricia McDevitt  
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In memory of Frances Mary Watson  
Tom & Ruth Woods

## CHAMPIONS (\$25,000-\$49,999)

Anonymous (2)  
Brent Allen  
Alexandra & James Arnett  
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Varinder Bhathal  
The Bickle-Wilder Foundation  
Birch Hill Equity Partners  
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Chris Bournakas  
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Martha L.A. McCain  
Wes & Sarah McComb  
Shawn McReynolds & Elaine Kierans  
Brian Medjuck  
Ted & Julie Medland  
Estate of Margaret Miller  
Raymond & Sachi Moriyama  
Mother Parker's Tea & Coffee Inc. & The Higgins Family  
Andrew & Mary Mullen  
Michael & Janet Norris  
Estate of Barbara Price-Wallace  
Estate of Harry James Pursley  
Stephen Quinn  
Jonny Rabba Foundation  
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Dr. Alexander C. Ritchie & Dr. Susan Ritchie  
Gordon Ross Medical Foundation  
Violet Valerie Seljak  
The Shen Family Charitable Foundation  
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Nora Aufreiter & Lawrence Pentland  
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Raymonde Dana Boeckh  
Jeremy Brasseur  
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L. Louise Cannon  
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CIBC World Markets  
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Pancreatic Cancer Canada Foundation  
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The Honourable David Peterson & Shelley Peterson  
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Timothy & Catherine Rutledge  
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